DOD HD & CS JOC Limited Objective Experiment (LOE) Campaign Plan

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NC/J521

Purpose

USNORTHCOM Strategy and Policy Division and NORAD-USNORTHCOM Analysis Division

partner with Joint Concept Development and Experimentation partners to inform the Department of Defense Homeland Defense and Civil Support Joint Operating Concept through a series of

Limited Objective Experiments (LOEs)

LOE Campaign Plan

Subject Matter Experts

HD and CS LOEs

DOD HD and CS JOC LOE Campaign Plan

Concept Developme

Homeland Defense & Civil Support Partners

Revised

DOD HD and CS JOC

LOE5
TBD
Nov 08

LOE4
Assessing HD and CS Risk
Aug 08

LOE3
Force Construct for HD and CS
Mar 08

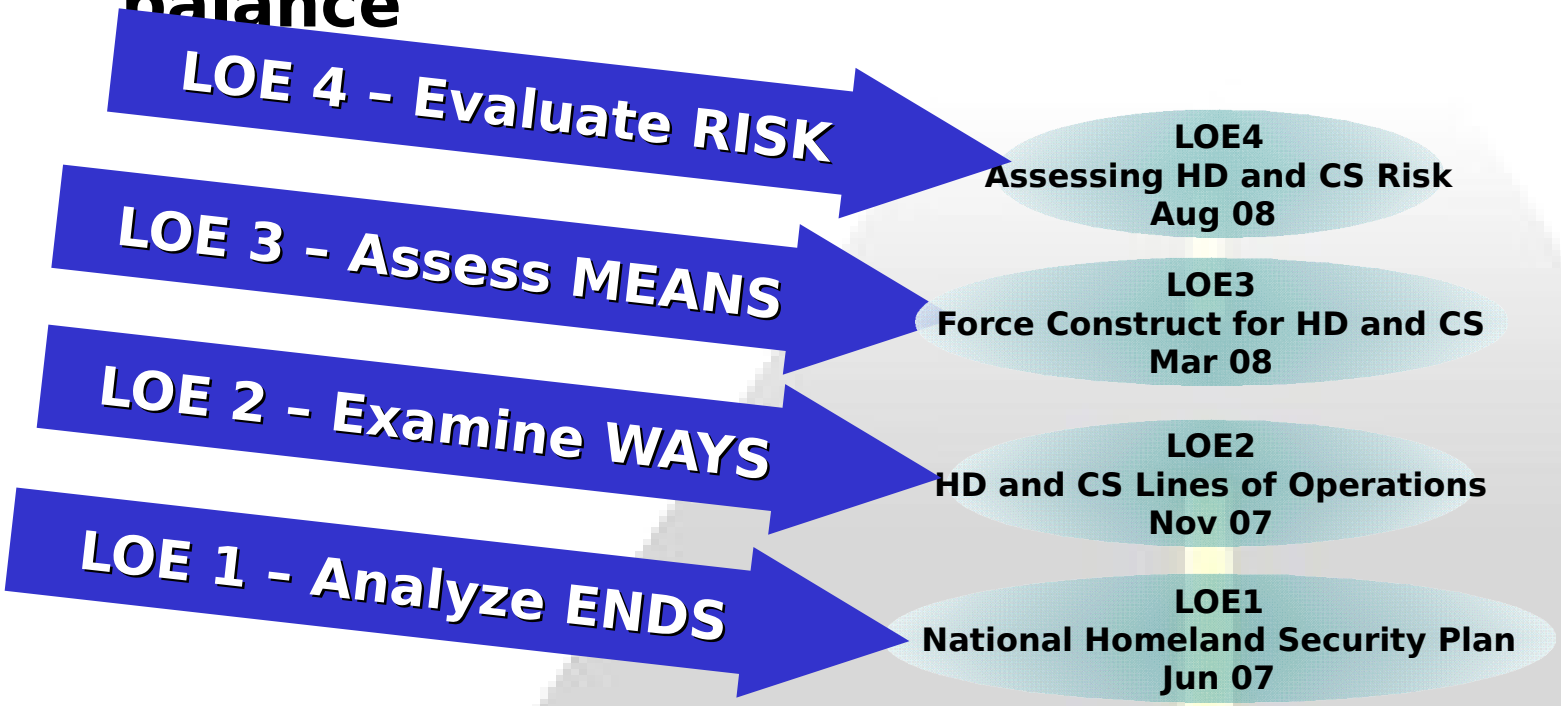
LOE2
HD and CS Lines of Operations
Nov 07

LOE1
National Homeland Security Plan
Jun 07

DOD HD and CS JOC LOEs will foster military innovation in Homeland Defense and Civil Support concept development

LOE Plan Rationale

- **Strategy is a *relationship* of ENDS, WAYS, MEANS**
- **RISK gauges the ENDS-WAYS-MEANS balance**



LOE Structure

- **Target: 36 participants**
  - **Small group participation (06 / GS15 Level)**
  - **Participants targeted to subject matter**
- **Locations: DC, War Colleges, venues convenient to participants**
- **Execution dependant on subject matter**

Expectations

- Generate and identify future issues for HD and CS concept development and experimentation
- Bring together key stake-holders to examine HD and CS concepts
- Collaborate with government and non-government officials on DOD HD and CS concepts

LOE Campaign Plan Measure of Success

A Joint Operating Concept that has influenced National and DOD strategic direction, is easy to understand, kept simple, and makes a difference in the hands of the Joint Force Commander

LOE 1 Purpose

The DOD Homeland Defense and Civil Support

Joint Operating Concept (DOD HD and CS JOC)

version 2.0 calls for a National Homeland Security Plan to implement National Security Strategy (NSS) essential tasks –

LOE 1 seeks an interagency

perspective to inform this recommendation

LOE 1 Objectives

- **Gain insights into what guidance / organization / systems / processes are necessary to synchronize and integrate implementation of the NSS and achieve unity of effort in the execution of NSS essential tasks**
- **Gain insights on how to better integrate and coordinate national security efforts, to include roles, responsibilities and lines of communication among organizations**
- **Gain insights into barriers that must be overcome to achieve unity of effort (lexicon / cultures / agenda)**

Key to Success for future LOEs

- **Support from the War Colleges**
- **Support from the Services, USJFCOM and other Combatant Commands**
- **Continued support from government and non-government partners**
- **Continued support from OSD, the Joint Staff J-5 and Joint Staff J-7**